Course Descriptions
Faculty of Education
Doctor of Education in Educational Leadership (EdD)
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9720A – *Theoretical Foundations of Inquiry*
In-depth examination of how disciplined inquiry is theoretically grounded with specific attention to problems of perception versus “impact” or “outcome,” measurement, comparison, analysis and theory choice. Selected research studies will be critically examined and compared.

9721B – *Aims of Education Leadership*
Critical comparative assessment of selected purposes of education and implications for education leaders. Consideration will be given to various expectations used to assess schools and other education organizations and their implications for goals and actions of leaders.

9722L – *Leading for Learning*
Critical review of literature on leadership in learning environments and its implications for problem-based inquiry.

9723L – *Organizing for Learning*
A critical survey of relevant literature on organizational theory and its application to education systems with attention to leadership and issues related to leadership such as law, policy, finance, community relations, and change theory.

9724A – *Leadership Abilities in Education*
A critical comparison of selected knowledge, skills, abilities and actions associated with successful educational leadership in differing contexts recommended in selected research and scholarly analyses. In addition to reviewing competing recommendations found in the literature attention will be given to specific measurement techniques and assessment processes used to select education leaders.

9725B – *Approaches to Professional Problems in Education Leadership*
An integrated analysis of literature dealing with decision making and problem finding and solving in education leadership. Attention will be given to preliminary explorations of professional problems which candidates may pursue through further studies.

9726L – *Essential Contexts of Leadership, Part I*
Critical considerations of selected literature addressing legal, political, policy and financial contexts for the exercise of education leadership. Specific attention will be given to case studies and descriptions of pertinent professional problems.
9727L – Essential Contexts of Leadership, Part II: Philosophy, Change, and Supervisory Theory
Critical considerations of selected literature addressing change and supervision theory with reference to philosophical foundations of leadership, supervision in education, and administration. Specific attention will be given to case studies and descriptions of pertinent professional problems.

9728A – Identifying, Framing, and Designing Dissertation Problems
A collaborative seminar designed to assist candidates in refining their selected dissertation problem and choosing a thematic or field-based approach.

9729B – Methodologies and their Fit with Professional Problems
A critical appreciation of how various research methodologies are used in inquiry related to identification, analysis, and solution of problems in professional practice. Candidates will work directly on chosen problems of practice with specific attention given to the location and use of publicly available data sources.

EdD – Field of Educational Leadership, focus in K-12 and Community Leadership (2015-2018)
9720A – Theoretical Foundations of Inquiry
In-depth examination of how disciplined inquiry is theoretically grounded with specific attention to problems of perception versus “impact” or “outcome,” measurement, comparison, analysis and theory choice. Selected research studies will be critically examined and compared.

9721B – Aims of Education Leadership
Critical comparative assessment of selected purposes of education and implications for education leaders. Consideration will be given to various expectations used to assess schools and other education organizations and their implications for goals and actions of leaders.

9722L – Leading for Learning
Critical review of literature on leadership in learning environments and its implications for problem-based inquiry.

9723L – Organizing for Learning
A critical survey of relevant literature on organizational theory and its application to education systems with attention to leadership and issues related to leadership such as law, policy, finance, community relations, and change theory.

9724A – Leadership Abilities in Education
A critical comparison of selected knowledge, skills, abilities and actions associated with successful educational leadership in differing contexts recommended in selected research and scholarly analyses. In addition to reviewing competing recommendations found in
the literature attention will be given to specific measurement techniques and assessment processes used to select education leaders.

**9725B – Approaches to Professional Problems in Education Leadership**
An integrated analysis of literature dealing with decision making and problem finding and solving in education leadership. Attention will be given to preliminary explorations of professional problems which candidates may pursue through further studies.

**9726L – Essential Contexts of Leadership, Part I**
Critical considerations of selected literature addressing legal, political, policy and financial contexts for the exercise of education leadership. Specific attention will be given to case studies and descriptions of pertinent professional problems.

**9727L – Essential Contexts of Leadership, Part II: Philosophy, Change, and Supervisory Theory**
Critical considerations of selected literature addressing change and supervision theory with reference to philosophical foundations of leadership, supervision in education, and administration. Specific attention will be given to case studies and descriptions of pertinent professional problems.

**9733 – OIP Part 2: Planning & Development (1.0)**
Students will write three chapters of an organizational improvement plan that introduces the context, problem, vision, and leadership approach for organizational change; analyzes information and data gathered to select the best change path; and, develops a plan for implementing, monitoring, and communicating the organizational change process. At the end of this course, students will be able to reflect on and communicate about a research-informed, evidence-based plan to address a leadership problem of practice for organizational improvement. Students will engage collaboratively in various forms of peer review.

**EdD – Field of Educational Leadership, focus in K-12 and Community Leadership (2016-2019)**

**9720A – Theoretical Foundations of Inquiry**
In-depth examination of how disciplined inquiry is theoretically grounded with specific attention to problems of perception versus “impact” or “outcome,” measurement, comparison, analysis and theory choice. Selected research studies will be critically examined and compared.

**9721B – Aims of Education Leadership**
Critical comparative assessment of selected purposes of education and implications for education leaders. Consideration will be given to various expectations used to assess schools and other education organizations and their implications for goals and actions of leaders.
9722L – Leading for Learning
Critical review of literature on leadership in learning environments and its implications for problem-based inquiry.

9723L – Organizing for Learning
A critical survey of relevant literature on organizational theory and its application to education systems with attention to leadership and issues related to leadership such as law, policy, finance, community relations, and change theory.

9724A – Leadership Abilities in Education
A critical comparison of selected knowledge, skills, abilities and actions associated with successful educational leadership in differing contexts recommended in selected research and scholarly analyses. In addition to reviewing competing recommendations found in the literature attention will be given to specific measurement techniques and assessment processes used to select education leaders.

9725B – Researching for Leadership Improvement and Educational Reform
An integrated analysis of literature dealing with decision making and problem finding and solving in education leadership. Attention will be given to preliminary explorations of professional problems which candidates may pursue through further studies.

9726 – OIP Part 1: Evaluating and Communicating Organizational Change (1.0)
This course is focused on effective and ethical strategies for implementing, monitoring, and reporting change in organizations. Students will also consider change planning implementation through community building and culturally responsive partnerships, particularly with diverse stakeholders. Students will prepare an initial outline for an organizational improvement plan.

9733– OIP Part 2: Planning & Development (1.0)
Students will write three chapters of an organizational improvement plan that introduces the context, problem, vision, and leadership approach for organizational change; analyzes information and data gathered to select the best change path; and, develops a plan for implementing, monitoring, and communicating the organizational change process. At the end of this course, students will be able to reflect on and communicate about a research-informed, evidence-based plan to address a leadership problem of practice for organizational improvement. Students will engage collaboratively in various forms of peer review.

9770A – Contemporary Issues in Higher Education
This course focuses on societal trends, issues and controversies impacting higher education. Emphasis in this course is on the relationship between the individual, the higher education institution and society, considering local, national and global levels of influence on this relationship. Specifically, the course material will consider topics such as the purposes of public higher education, funding, tensions and dilemmas in education,
corporatization, relations with external partners, accountability, marketization, Indigenous education, internationalization policy and curriculum, student mobility, political and economic influence on local policies, changing demographics of student populations and equity issues

9771B – Critical Policy Studies in HE
The focus of this course is to understand the influences of power and politics in higher education. Students in the course will adopt a critical approach to examining how policies are both designed and practiced, with consideration to the influences of a global policy field on local agendas and practices. Attention will be paid to examining the relationship between how social problems are constructed in policy and how recommendations are tailored to address these problems in students’ organizational contexts.

9772L – Leadership Theories and Practices in HE
This course focuses on relevant literature in the field of educational leadership in higher education organizations. The course draws on several theories of leadership and considers how theoretical perspectives may be used to inform practice. Students will be asked to critically interrogate their own practice of leadership and to articulate a problem of practice related to leadership in higher education, which includes describing their own approach to leadership embedded in an ethical framework for decision-making.

9773L – Challenges of Governance in HE Leadership
This course is focused on the challenges facing educational leaders with attention to the structures of HE organizations and financial issues in leadership. Course topics include governance models, organizational composition in HE organization (department/administration/faculties), global, national and provincial policy influences on higher education, organizational sustainability, leadership and management, financial management, problem solving, working with Indigenous governance in higher education, and diversity and equity of faculty, staff and students.

9774A – Organizational Theory in Higher Education
The focus of this course is to understand the literature, research and theory on organizations. The course adopts an organizational level view to understand different ways of thinking about what higher education organizations are and what they do. Topics for discussion include organizational culture and learning, decision-making, organizational climate, strategy and change within organizations.

9775B – Researching Change in HE Organizations
This course is focused on examining how change happens in higher education organizations, with considerations for understanding organizational need, planning for and implementing change, and evaluating change. The topics provide a foundation for students to think about the ways and contexts in which change processes may enhance social and institutional outcomes and goals in their organizations.
9776 – OIP Part 1: Evaluating and Communicating Organizational Change in HE (1.0)
This course is focused on examining how change happens in higher education organizations, with considerations for understanding organizational need, planning for and implementing change, and evaluating change. The topics provide a foundation for students to think about the ways and contexts in which change processes may enhance social and institutional outcomes and goals in their organizations. Students will prepare an initial outline for an organizational improvement plan.

9778 – OIP Part 2: Planning & Development in HE (1.0)
Students will write three chapters of an organizational improvement plan that introduces the context, problem, vision, and leadership approach for organizational change; analyzes information and data gathered to select the best change path; and, develops a plan for implementing, monitoring, and communicating the organizational change process. At the end of this course, students will be able to reflect on and communicate about a research-informed, evidence-based plan to address a leadership problem of practice for organizational improvement in HE. Students will engage collaboratively in various forms of peer review.


9790A – International Education in Global Times
Explore the historical and discursive origins of international education and globalization to gain a better understanding of the challenges, developments, and opportunities of international education today. At the end of this course, students will be able to understand the history of international education, describe prominent theories of globalization, and identify key issues in international education in the present day.

9791B – Theoretical Foundations of Leadership Studies
Consider the nature and purpose of leadership in education, and investigate key leadership paradigms. Course participants will address the relationships between policy and leadership in education, and develop a deeper understanding about what counts as evidence in educational leadership research. At the end of this course, students will be able to identify key frames for understanding and analyzing leadership, with attention to leadership and organizational problems of practice.

9792L – Comparative and International Perspectives on Educational Leadership
Ask questions about how policies, practices, and processes shape leadership in international contexts, and consider the complex relationship between organizational change, internationalization, and school leadership. At the end of this course, students will be able to understand how leadership is conceptualized through policies, processes, and education reform, and be able to compare different strategies for organizational change in the context of internationalization.
**9793L – Education Policy and Global Contexts**
Gain a clear understanding of educational policy and how policies inform the work of school leaders. In this course, students analyze how school systems and leaders enact policy in their contexts. At the end of this course, students will be able to understand the connections and tensions between policies and practices from a global perspective, and critically analyze policies and their impact on school initiatives, particularly concerning global trends on school reform.

**9794A – Understanding Educational Organizations: Intro to Organizational Theory**
The focus of this course is to understand the literature, research, and theory on organizations. The course adopts an organizational level view to understand different ways of thinking about what organizations are and what they do. Topics for discussion include organizational culture and learning, decision-making, organizational climate, strategy, and change within organizations. At the end of this course, students will be able to explain diverse perspectives on organizational development, and analyze the process of organizational change using selected approaches.

**9795B – Researching Educational Organizations**
In this course, students will learn about research approaches in education. Students will learn how different research approaches relate to particular forms of knowledge and how these knowledges can inform an organizational improvement plan. At the end of this course, students will be able to differentiate between approaches to research in educational administration and leadership, and apply research principles and strategies to the formulation of an Organizational Improvement Plan.

**9796 – OIP Part 1: Evaluating and Communicating Organizational Change in International School Contexts (1.0)**
This course is focused on examining how change happens in international school organizations, with considerations for understanding organizational need, planning for and implementing change, and evaluating change. The topics provide a foundation for students to think about the ways and contexts in which change processes may enhance social and institutional outcomes and goals in their organizations. Students will prepare an initial outline for an organizational improvement plan.

**9778 – OIP Part 2: Planning & Development for International School Leadership in International School Contexts (1.0)**
Students will write three chapters of an organizational improvement plan that introduces the context, problem, vision, and leadership approach for organizational change; analyzes information and data gathered to select the best change path; and, develops a plan for implementing, monitoring, and communicating the organizational change process in international schools. At the end of this course, students will be able to reflect on and communicate about a research-informed, evidence-based plan to address a leadership problem of practice for organizational improvement in International School Contexts. Students will engage collaboratively in various forms of peer review.
**EdD – Field of Educational Leadership, focus in K-12 and Community Leadership (2017-2020)**

**9720A – Contemporary Leadership Issues in Organizational Contexts**
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**9722L – Theories of Leadership and Organizational Development**
Critical review of literature on leadership in learning environments and its implications for problem-based inquiry.

**9723L – Policy Studies and Organizational Governance**
A critical survey of relevant literature on organizational theory and its application to education systems with attention to leadership and issues related to leadership such as law, policy, finance, community relations, and change theory.

**9724A – Understanding Change Theories and Processes**
A critical comparison of selected knowledge, skills, abilities and actions associated with successful educational leadership in differing contexts recommended in selected research and scholarly analyses. In addition to reviewing competing recommendations found in the literature attention will be given to specific measurement techniques and assessment processes used to select education leaders.

**9725B – Researching for Leadership Improvement and Educational Reform**
An integrated analysis of literature dealing with decision making and problem finding and solving in education leadership. Attention will be given to preliminary explorations of professional problems which candidates may pursue through further studies.

**9726 – OIP Part 1: Evaluating and Communicating Organizational Change (1.0)**
This course is focused on effective and ethical strategies for implementing, monitoring, and reporting change in organizations. Students will also consider change planning implementation through community building and culturally responsive partnerships, particularly with diverse stakeholders. Students will prepare an initial outline for an organizational improvement plan.
9733– OIP Part 2: Planning & Development (1.0)
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